



## CALIFORNIA EMERGENCY MANAGEMENT AGENCY

January 21, 2010

To: The City of Los Angeles

Subject: **CalGRIP Funding:** Request for Application for the California Gang Reduction, Intervention, and Prevention Program for Cities

The California Emergency Management Agency (Cal EMA), in partnership with the Governor's Office of Gang and Youth Violence Policy (OGYVP), is pleased to present the 2009/10 Request for Application (RFA) for the California Gang Reduction, Intervention and Prevention (CalGRIP) Program for the City of Los Angeles. This funding opportunity is a result of Governor Schwarzenegger's CalGRIP Initiative and will provide \$1,000,000 to the City of Los Angeles for gang prevention, intervention and suppression activities.

There has been a significant change to this year's CalGRIP Grant Program. Community-based organizations are no longer eligible to apply directly for CalGRIP funds. Cities, however, are required to distribute at least 20 percent of grant funds to one or more community-based organizations.

To download a copy of the RFA go to the Cal EMA Web site ([www.calema.ca.gov](http://www.calema.ca.gov)), select "Grants," then "(LEVS) Criminal Justice Grants." Click on "Request for Application (RFA) Funding Information," then select "California Gang Reduction, Intervention and Prevention Program for Los Angeles" from the list. An electronic copy of the RFA may be obtained by pasting the following link into your browser and selecting the "California Gang Reduction, Intervention and Prevention Program for Los Angeles" from the list:

<http://www.oes.ca.gov/WebPage/oeswebsite.nsf/LEVSRFPPortal?OpenForm>

**The due date for the Application is March 3, 2010.** Please refer to the RFA for additional details. Questions concerning the availability of the RFA or the CalGRIP Program may be directed to Lupe Humphrey at (916) 322-0096 or by email to [Lupe.Humphrey@oes.ca.gov](mailto:Lupe.Humphrey@oes.ca.gov).

Sincerely,

Brendan A. Murphy  
Director of Grants Division

# CALIFORNIA GANG REDUCTION, INTERVENTION, AND PREVENTION PROGRAM FOR CITIES

## TABLE OF CONTENTS

[Printable Version](#)

### I. [OVERVIEW](#)

|    |   |   |
|----|---|---|
| A. | INTRODUCTION.....                                 | 1 |
| B. | CONTACT INFORMATION.....                          | 1 |
| C. | APPLICATION DUE DATE AND SUBMISSION OPTIONS ..... | 1 |
| D. | ELIGIBILITY .....                                 | 1 |
| E. | FUNDS.....  | 1 |
| F. | PROGRAM INFORMATION.....                          | 2 |

### II. [RFA INSTRUCTIONS](#)

|    |  |    |
|----|--|----|
| A. | <a href="#">PREPARING AN APPLICATION</a> ..... | 3  |
| B. | <a href="#">PROJECT NARRATIVE</a> .....        | 3  |
| 1. | Statement of Need.....                         | 3  |
| 2. | Project Description .....                      | 5  |
| C. | <a href="#">PROJECT BUDGET</a> .....           | 6  |
| 1. | Budget Narrative.....                          | 8  |
| 2. | Budget Pages with Line Item Detail.....        | 8  |
| D. | <a href="#">APPLICATION APPENDIX</a> .....     | 10 |

### III. [POLICIES AND PROCEDURES](#)

|     |   |    |
|-----|---|----|
| A.  | <a href="#">FINALIZING THE GRANT AWARD AGREEMENT</a> .....      | 12 |
| 1.  | Standard Project Funding Authority.....                         | 12 |
| 2.  | Processing Grant Awards.....                                    | 12 |
| B.  | <a href="#">ADMINISTRATIVE REQUIREMENTS</a> .....               | 13 |
| 1.  | The <i>Recipient Handbook</i> .....                             | 13 |
| 2.  | Internet Access.....  | 13 |
| 3.  | Progress Reports and Data Collection .....                      | 13 |
| 4.  | Monthly/Quarterly Report of Expenditures/Request for Funds..... | 13 |
| 5.  | Technical Assistance/Site Visits .....                          | 13 |
| 6.  | Monitoring Requirements .....                                   | 14 |
| 7.  | Audit Requirements .....  | 14 |
| 8.  | Source Documentation .....                                      | 14 |
| 9.  | Bonding Requirements .....                                      | 14 |
| 10. | Copyrights, Rights in Data, and Patents.....                    | 14 |
| C.  | <a href="#">BUDGET POLICY</a> .....                             | 14 |
| 1.  | Supplanting Prohibited .....                                    | 15 |
| 2.  | Project Income.....   | 15 |
| 3.  | Methods of Contracting and/or Procurement.....                  | 15 |
| 4.  | Match Requirements .....  | 15 |
| 5.  | Travel Policies .....   | 16 |
| 6.  | Participating Staff .....                                       | 18 |
| 7.  | Independent Contractor/Consultant Services.....                 | 18 |
| 8.  | Facility Rental .....   | 19 |
| 9.  | Rented or Leased Equipment.....                                 | 19 |
| 10. | Indirect Costs/Administrative Overhead .....                    | 19 |
| 11. | Audits.....   | 19 |
| 12. | Equipment .....   | 19 |
| 13. | Prohibited Expense Items.....                                   | 21 |

IV. [APPENDIX](#)

|  |    |
|--|----|
| <a href="#">RFA FORMS</a> (including web links)..... | 23 |
| <a href="#">GLOSSARY OF TERMS</a> .....              | 24 |

# CALIFORNIA GANG REDUCTION, INTERVENTION, AND PREVENTION PROGRAM FOR CITIES

## PART I – OVERVIEW

---

- A. INTRODUCTION
  - B. CONTACT INFORMATION
  - C. APPLICATION DUE DATE AND SUBMISSION OPTIONS
  - D. ELIGIBILITY
  - E. FUNDS
  - F. PROGRAM INFORMATION
- 

### A. INTRODUCTION

This Request for Application (RFA) provides the information and forms necessary to prepare an application for California Emergency Management Agency (Cal EMA) grant funds. The terms and conditions described in this RFA supersede previous RFAs and conflicting provisions stated in the *Recipient Handbook*. The *Recipient Handbook* provides helpful information for developing the application and is accessible on our website at [www.CalEMA.ca.gov](http://www.CalEMA.ca.gov). Look on the left side of the Cal EMA homepage under “Quick links” for the *Criminal Justice Programs Recipient Handbook* or scroll over the “Justice Programs” tab, select “Grant Applications & Proposals (RFAs/RFPs),” and then look under the “Related Links” section for *Recipient Handbooks*.

### B. CONTACT INFORMATION

Questions concerning this RFA, the application process, or programmatic issues should be submitted in writing to Lupe Humphrey, Program Specialist, Crime and Gangs Branch, by fax (916) 323-1756, or e-mail to [Lupe.Humphrey@oes.ca.gov](mailto:Lupe.Humphrey@oes.ca.gov). Lupe can be reached by phone at (916) 322-0096.

### C. APPLICATION DUE DATE AND SUBMISSION OPTIONS

**One original and one copy and one compact disc with an electronic copy** of the application must be delivered to Cal EMA’s Law Enforcement and Victim Services Division by 5:00 P.M. March 3, 2010 at the following address:

California Emergency Management Agency  
Law Enforcement and Victim Services Division  
Criminal Justice Programs  
3650 Schriever Avenue  
Mather, CA 95655  
Attn: CalGRIP Program - Crimes & Gangs Branch

### D. ELIGIBILITY

The applicant must be the City of Los Angeles.

The 2009/10 State Budget requires cities to distribute at least 20 percent of the grant funds they receive to one or more community-based organizations.

### E. FUNDS

\$1,000,000 was allocated for this program by the 2009/10 California State Budget. The applicant may not request more than \$1,000,000. The grant period will be a two-year period, from April 1, 2010 to

March 31, 2012. Funding requires a dollar-for-dollar (100 percent) match of the funds awarded to the recipient (cash or in-kind).

## F. PROGRAM INFORMATION

The purpose of the CalGRIP grant program is to fund the City of Los Angeles for gang prevention, intervention, reentry, education, job training and skills development, family and community services and suppression activities. The applicant is encouraged to develop project activities designed to meet the unique needs of the area(s) and population(s) targeted by the project. Therefore, an application may address more than one focus area (e.g., prevention and suppression). The project plan must be supported by quantifiable objectives and measurable outcomes.

The applicant is encouraged to incorporate a regional approach to anti-gang activities. For purposes of this RFA, a “regional approach” is one that incorporates multiple jurisdictions and/or multiple agencies/organizations in the implementation of a project plan.

The applicant must collaborate and coordinate with area jurisdictions and agencies, including the existing county juvenile justice coordinating council, with the goal of reducing gang activity in the city and adjacent areas. The applicant must establish a coordinating and advisory council to prioritize the use of the funds. The advisory council can be either a new or existing group. It can also be a subset of an existing group, e.g., the county juvenile justice coordinating council. Membership must include:

- City officials;
- Local law enforcement including the chief of police, county sheriff, chief probation officer, and district attorney;
- Local educational agencies, including school districts and the county office of education; and,
- Community-based organizations.

The applicant city must designate a lead city agency to serve as the implementing agency to submit the application, administer the grant and coordinate all agencies and community-based organizations participating in the project. The city may designate a county agency as the implementing agency if the county agency is performing a city function under contract with the city (e.g., a county sheriff’s department serving as a city police department under contract with the city). The applicant may include other cities, counties, city and/or county agencies and community-based organizations as partners in the proposed project. **Cities are required to distribute at least 20 percent of the grant funds they receive to one or more community-based organizations.**

# CALIFORNIA GANG REDUCTION, INTERVENTION, AND PREVENTION PROGRAM FOR CITIES

## PART II – RFA INSTRUCTIONS

---

- A. PREPARING AN APPLICATION
  - B. PROJECT NARRATIVE
  - C. PROJECT BUDGET
  - D. APPLICATION APPENDIX
- 

### A. PREPARING AN APPLICATION

The instructions in this section correspond to each of the application components and to the forms required to complete the application.

The applicant must use the forms provided in Part IV of this RFA or on our website at [www.CalEMA.ca.gov](http://www.CalEMA.ca.gov). The forms must be printed on plain white 8½" x 11" paper for the application. The Project and Budget Narrative templates provided on the website are formatted to Cal EMA standards. If you create your own Project and/or Budget Narrative forms, the format must duplicate the Cal EMA templates and not allow for more space than provided by Cal EMA. If a space limitation is specified for a component, strict adherence to the space limitation is required.

Please provide the [9] required application components in the order listed below:

- Application Cover Sheet (included in Part IV)
- Grant Award Face Sheet (Cal EMA 2-101)
- Project Contact Information (Cal EMA 2-102)
- Signature Authorization and Instructions (Cal EMA 2-103)
- Certification of Assurance of Compliance (Cal EMA 2-104)
- Federal Grant Funds Log (Cal EMA 2-105)
- Project Narrative (Cal EMA 2-108)
- Project Budget (Including the Budget Narrative (Cal EMA 2-107) and the Budget Forms (Cal EMA 2-106 a-c))
- Application Appendix (refer to Part II, D)

**NOTE:** Pay special attention to the required forms. Failure to submit the correct forms will result in the application being returned.

Copies of the application must be assembled separately and individually fastened in the upper left corner.  
***Do not bind the application.***

### B. PROJECT NARRATIVE

The project narrative is the main body of information describing the problem to be addressed, the plan to address the identified problem through appropriate and achievable objectives and activities, and the ability of the applicant to implement the plan.

#### A.1 Statement of Need

##### A.1.1 **Gang and Youth Violence Problem.**

Using both quantitative and qualitative information for support, describe the gang or youth violence problem affecting your community. Your description should indicate whether, in what

ways, and why the problem is getting better or worse (or holding steady). Describe the types of violence, other crimes and gang activity committed; how the violence and gangs impact various aspects of the community; and, the causes of the violence. As a part of this section, the applicant also must:

- a. Support the description with statistical information, such as crime incidents; crime rates per capita; crime trends; gang-related crimes; number of gangs identified by law enforcement; number of gang members validated by law enforcement; incidents at school, etc.
- b. Include comparisons to statewide statistics, or to those of similar jurisdictions, and provide trend data from your own jurisdiction to illustrate the extent of the problem.
- c. Include statistics on gang-related homicides for 2007 and 2008 (Note: If the official numbers as reported to the California Department of Justice appear to understate the gang homicide problem in your target area, you may want to request a more current and accurate estimate from your local law enforcement agency.)
- d. Cite all data sources.

#### **A.1.2 Target Population.**

Describe the characteristics of the population that will be targeted by this project and explain why this population was selected. Include demographic information, such as age, gender, socio-economic status, education level, etc., and describe the size of the target population. As a part of this section, the applicant also must:

- a. Discuss the risk factors and challenges that affect this population.
- b. Support the description with statistical information, such as poverty rates; reports of child abuse; unemployment rates; juvenile and/or adult arrest rates; number of adults and/or youth on probation or parole; high school drop-out rates; high school academic performance index (API) scores; truancy rates; suspension/expulsion rates, etc.
- c. Include comparisons to statewide statistics, or to those of similar jurisdictions, and provide trend data from your own jurisdiction to illustrate the extent of the problem.
- d. Cite all data sources.

#### **A.1.3 Target Area.**

Define the geographical boundaries of the area that the project will target (target area). Keep in mind that the target area must include at least a portion of the applicant city, but does not have to be confined to the city limits. The target area can cross city limits and county lines, and can include portions of more than one city or county. As a part of this section, the applicant also must:

- a. Discuss reasons the target area was selected, over and above the characteristics of the target population. This could include descriptors related to environment or infrastructure, such as: land-locked by freeways, high concentration of liquor stores, lack of recreational facilities, dangerous parks where gangs congregate, etc.

## A.2 **Project Description**

### A.2.1 **Planned Approach.**

Describe the proposed project and explain how it will address the gang or youth violence problems identified in the Statement of Need. Explain whether the strategy is considered primarily prevention, intervention, reentry, education, job training and skills development, family and community services, suppression, or a combination thereof.

- a. As a part of this description, clearly identify a set of quantifiable objectives specific to the proposed project, e.g., 50 at-risk youth will be provided wraparound case management services; 60 students at-risk of gang involvement will receive tutoring and vocational training, 30 gang members will be targeted through the Safe Community Partnership strategy, etc. Objectives should be reasonable and aligned with the project description. Include a timeline for achieving each objective. The timeline should be comprehensive, carefully planned and realistic.
- b. The description should also include the following information:
  - What kinds of services will be provided?
  - Who will provide the services?
  - How will you identify and recruit individuals from within the target population to receive services?
  - How many individuals will receive services?
  - How will you track the progress of individuals that receive services?
- c. The applicant is encouraged to use a coordinated regional approach, among a broad array of agencies.

### A.2.2 **Expected Outcomes.**

Identify and describe measurable outcomes that correlate to each of the objectives identified above (e.g., reported gang-related incidents will be reduced by 50 percent for youth receiving case management services; school attendance rate will improve by 50 percent for students participating in tutoring program, etc.). As a part of this section, the applicant also must:

- a. Explain how project staff will track outcomes to determine if the project is progressing as planned and on schedule. Describe how outcomes will be reported.
- b. Show a clear connection between project objectives (A.2.1.a), services and/or activities (A.2.1.b), and expected outcomes.
- c. Complete the **CalGRIP Focus Area Chart** (Attachment A). Include this form in the Application Appendix.

Please note that grant recipients may be required to work with an outside consultant who will assist in identifying relevant data for collection and reporting.

### A.2.3 **Project Implementation.**

Describe agency roles and responsibilities within the scope of the proposed project. First, identify the agency that will have lead responsibility for implementing the proposed project (implementing agency), describing how that agency will carry out the proposed plan. In this section, the applicant also must:

- a. Describe the implementing agency's organizational structure, including proposed staffing for this project, to demonstrate its ability to achieve the objectives and outcomes. Attach an **Organizational Chart** of the implementing agency in the Application Appendix to support an understanding of the organizational structure of the proposed project.
- b. Demonstrate that prospective project staff have experience in working with the target population.
- c. Identify partner agencies/organizations that will take an active role in administering the proposed project and describe their roles and responsibilities within the scope of this project. At least 20 percent of requested funds must be distributed to one or more community-based organizations (CBOs). Identify how many CBOs you will partner with and describe in detail the services they will provide.
- d. Complete the **Partner Roles and Responsibilities Chart** (Attachment B). Include this form in the Application Appendix.
- e. Provide a signed **Operational Agreement** (see Glossary for definition) in the Application Appendix for each partner agency/organization listed here, documenting the specific agreements between it and the implementing agency.

#### **A.2.4 Coordinating and Advisory Council**

Each grantee shall have a coordinating and advisory council. This group should have a meaningful role in the planning, coordination, implementation and monitoring of the proposed project. This advisory council can be either a new or existing group. It also can be a subset of an existing group, e.g., the county juvenile justice coordinating council. In this section, the applicant must:

- a. Identify the membership of the advisory council, which must include: city officials; local law enforcement, including the chief of police, county sheriff, chief probation officer and district attorney; local educational agencies, including school districts and the county office of education; and, community-based organizations. Include a **Membership Roster** for the advisory council in the Application Appendix.
- b. Explain the role of the advisory council in developing the project application.
- c. Describe how the advisory council will monitor progress and hold the implementing agency accountable to the project objectives and outcomes.

### **C. PROJECT BUDGET**

The purpose of the project budget is to demonstrate how the applicant will implement the plan with the funds available through this program. The budget is the basis for management, fiscal review, and audit. Project costs must be directly related to the objectives and activities of the project. The budget must cover the entire grant period. In the budget, include **only** those items covered by grant funds, including match funds when applicable. Projects may supplement grant funds with funds from other sources. However, since approved line items are subject to audit, applicants should not include in the project budget matching funds (if applicable) in excess of the required match. Budgets are subject to Cal EMA modifications and approval.

Cal EMA requires the applicant to develop a line item budget which will enable the project to meet the intent and requirements of the program and ensure the successful and cost effective implementation of the project. The applicant should prepare a realistic and prudent budget avoiding unnecessary or unusual expenditures which detract from the accomplishment of the objectives and activities of the

project. Strict adherence to required and prohibited items is expected. Where the applicant does not budget for a required item, the applicant assumes responsibility. Failure of the applicant to include required budget items does not eliminate responsibility to comply with those requirements during the implementation of the project. The Project Budget consists of two sections (see below):

### **B.1 Budget Narrative (3 pages)**

### **B.2 Budget Pages with Line-Item Detail**

#### **Funding to Community-Based Organizations**

Each city that receives a CalGRIP grant is required to distribute at least 20 percent of the grant funds it receives to one or more community-based organizations (CBOs) with whom it's partnering on the project. In the Budget Narrative, the applicant must discuss how many CBOs they will partner with and what services they provide. The applicant must also identify these funds in the Line-Item Budget (under Operating Expenses).

#### **Matching Funds**

The applicant may request up to \$1,000,000, but must provide a dollar-for-dollar (100 percent, cash or in-kind) match of all funds requested. This match may be a cash match, in-kind services or a combination of the two. A cash match is defined as any resource for which the applicant incurs an expense, including salaries, operating expenses and equipment. An in-kind match is defined as any resource which is contributed to the project without an expense to the applicant, such as volunteer hours. All in-kind match must be supported with an assessment of fair market value, which must be calculated in the budget as a numerical amount.

The match may be either new or existing funds as long as they support the activities of the proposed project. The match may be either local or federal funds as long as the funding source has not prohibited the use of those funds as match. *State funds cannot be used as matching funds in this program.* The applicant may pool its resources with partner agencies to meet the match requirement. If those resources are contributed to the grant project at no cost to the applicant, they would be reflected in the budget as an in-kind match.

The exact amount of the required match must be specified in the application budget in line-item detail. The match requirement is equal to the total amount of grant funds requested, and does not have to correlate to any specific budget line item or budget category. As long as the budget identifies line items with costs in the "Match" column that total to an amount equal to the total grant funds requested, then the budget has met the match requirement. Exceeding the match requirement is not allowable, and will not increase an applicant's score in the competitive process.

Projects may supplement grant funds with funds from other sources. However, since approved budget line items are subject to audit, an applicant should not include in the project budget matching funds in excess of the required match. Budgets are subject to Cal EMA modifications and approval.

For additional information concerning Cal EMA budget policy or to determine if specific proposed expenses are allowable, the applicant should refer to the *2009 Recipient Handbook*. The *2009 Recipient Handbook* provides helpful information for developing the application and is accessible at [www.calema.ca.gov](http://www.calema.ca.gov), by selecting *2009 Criminal Justice Programs Recipient Handbook* from the "Quick Links" list on the left-hand side of the home page. Contact the person listed in Part I, Section B of this RFP if you have additional budget questions.

**Note:** The following information is provided to assist in the preparation of the budget:

- Strict adherence to required and prohibited items is expected.
- Where the applicant does not budget for a required item, the applicant assumes responsibility.
- Failure of the applicant to include required budget items does not eliminate responsibility to comply with those requirements during the implementation of the project.

## 1. Budget Narrative

The applicant is required to submit a narrative with the project budget. The narrative must be typed and placed in the application preceding the budget pages, describing:

- how the project's proposed budget supports the Program's objectives and activities;
- how funds are allocated to minimize administrative costs and support direct services;
- the duties of project-funded staff, including qualifications or education level necessary for the job assignment (this does not take the place of the brief justification required in the line item budget);
- how project-funded staff duties and time commitments support the proposed objectives and activities;
- proposed staff commitment/percentage of time to other efforts, in addition to time allocated to this project;
- the necessity for subcontracts and unusual expenditures; and
- the mid-year salary range adjustments.

## 2. Budget Pages with Line Item Detail

Cal EMA requires the applicant to develop a **line-item budget**, which will enable the project to meet the intent and requirements of the program and ensure the successful and cost-effective implementation of the project. On the Cal EMA Web site, there is an Excel workbook that contains a spreadsheet for each of the three budget categories listed below.

To access Cal EMA forms, go to [www.calema.ca.gov](http://www.calema.ca.gov), select the "(LEVS) Criminal Justice Grants RFAs/RFPs" section under the "Grants" tab, then select "Forms" from the "Related Links" section on the right. For this grant application, use **Cal EMA Form 2-106c - Budget Category and Line Item Detail – With Percent Match**.

- Personal Services – Employee Salaries/Benefits
- Operating Expenses
- Equipment

The left column of each budget category on the spreadsheet requires line-item detail, including the calculation and justification for the expense. Enter the amount of each line item including match in the correct columns of the Budget Category form. The Excel spreadsheet will automatically calculate each line item and round off to the nearest whole dollar. You may add extra rows if necessary. Excel will calculate the totals at the end of each budget category and the total project cost at the bottom of the last page. The total budget amount, including each funding source and/or match amount, must correspond to the amount of the Total Project Cost (Block 10G) on the Grant Award Face Sheet (Cal EMA Form 2-101).

In Part IV of this RFA, or on our website, you can access Excel spreadsheets for each of the following three budget categories:

a. Personal Services – Salaries/Employee Benefits (Cal EMA 2-106a) (formerly OES A303a)

1) Salaries

Personal services include services performed by project staff directly employed by the applicant and must be identified by position and percentage of salaries. They may be salaried or hourly, full-time or part-time positions. Sick leave, vacation, holidays, overtime, and shift differentials must also be budgeted as a part of salaries. If the applicant's personnel have accrued sick leave or vacation time prior to the approval of grant funding, they may not take time off using project funds. Salaries for staff not directly employed by the applicant must be shown as participating staff (see *Recipient Handbook*, Section 4500) in the Operating Expenses Category. Consultant services remain under Operating Expenses (refer to Part II, B.2.b. - Operating Expenses - paragraph two.)

2) Benefits

Employee benefits must be identified by type and percentage of salaries. The applicant may use fixed percentages of salaries to calculate benefits. Budgeted benefits cannot exceed those already established by the applicant.

Employer contributions or expenses for social security, employee life and health insurance plans, unemployment insurance, and/or pension plans are allowable budget items. Benefits, such as uniforms or California Bar Association dues are allowable budget items if negotiated as a part of an employee benefit package.

A line item is required for each different position/classification, but not for each individual employee. If several people will be employed full-time or part-time in the same position/classification, provide the number of full-time equivalents (e.g., three half-time clerical personnel should be itemized as 1.5 clerical positions).

b. Operating Expenses (Cal EMA 2-106c) (formerly OES A303c)

Operating expenses are defined as necessary expenditures other than personal salaries, benefits and equipment. Such expenses may include specific items directly charged to the project, and in some cases, when permitted by the funding source, an indirect cost allowance. The expenses must be grant-related (i.e., to further the program objectives as defined in the grant award) and be encumbered during the grant period.

The following items fall within this category: consultant services such as subcontractors, participating staff who are not employed by the applicant, travel, office supplies, training materials, research forms, equipment maintenance, software equipment rental/lease, telephone, postage, printing, facility rental, vehicle maintenance, answering service fees and other consumable items. Furniture and office equipment with an acquisition cost of less than \$5000 (including tax, installation, and freight) and/or with a useful life of less than one year fall within this category. Otherwise, these fall under equipment expenses.

Salaries for staff not directly employed by the applicant must be shown as consultant and/or participating staff costs (whichever is applicable per *Recipient Handbook* Sections 3710 and 4500), under the Operating Expenses category. These costs must be supported by an Operational Agreement (OA), which must be kept on file by the recipient and made available

for review during a Cal EMA site visit, a monitoring visit, or an audit. If grant funds will be passed through the recipient agency to be operated by another agency, the staff from the second agency should be listed in the Operating Expenses category, instead of the Personal Services category. The required minimum 20 percent of grant funds to be distributed to community-based organizations should be listed in this category. In the case of grants being passed through a recipient to be operated by another agency, the staff from the second agency will be shown in the Operating Expenses Category.

Budget for anticipated training related to the project. The applicant must include sufficient per diem and travel allocations for person(s) to attend required Cal EMA training conferences or workshops.

c. Equipment (Cal EMA 2-106c) (formerly OES A303c)

Equipment is defined as nonexpendable tangible personal property having a useful life of more than one year and an acquisition cost of \$5000 or more per unit (including tax, installation, and freight).

A line item is required for different types of equipment, but not for each specific piece of equipment (e.g., three laser jet printers must be one line item, not three).

**NOTE:** The left column of each budget category on the Spreadsheet requires line item detail including the calculation and justification for the expense. Enter the **whole dollar amount only** (no cents) on each line item and the match amount (if applicable) in the correct column of the Budget Category form. You may add extra rows if necessary. The spreadsheets automatically calculate the subtotal at the end of each budget category and provide the total of the three spreadsheets at the bottom of the Equipment page. The total of the budget including each funding source and/or match amount must correspond to the amount of the Total Project Cost (Block 10G) on the Grant Award Face Sheet.

## D. APPLICATION APPENDIX

The application appendix provides Cal EMA with additional information from the applicant to support components of the application. The following must be included:

- **Organizational Chart for Implementing Agency:**  
The Organizational Chart should clearly depict the structure of the applicant organization and the specific unit within the organization responsible for the implementation of the project. This chart should also depict supporting units within the organization (e.g., the Accounting Unit) and the lines of authority within the organization. Job titles on the Organizational Chart must match those in the Budget and Budget Narrative.
- **CalGRIP Focus Area Chart (Attachment A)**
- **Operational Agreements Supporting Collaborative Partnerships (provided by the applicant or see Cal EMA Form 2-161)**  
This may include Operational Agreements (OA), Memoranda of Understanding, Letters of Support, or any other document supporting the collaborative partnerships described in the Project Narrative. However, any transfer of funds between the implementing agency and another agency/organization must be documented in an OA. OA's must contain original signatures, titles, and agency names for both parties and include dates effective for the proposed grant period. These documents must demonstrate a formal system of networking and coordination with other agencies and the applicant. A sample OA can be accessed by selecting the title above.
- **Membership Roster of the Required Coordinating and Advisory Council (provided by the applicant)**

On this form, list out all of the agencies with which you will partner on this project. Name the agency, and provide a brief description of their role and responsibilities.

- Project Summary (Cal EMA 2-150)
- Noncompetitive Bid Request (Cal EMA 2-156)
- Out of State Travel Request (Cal EMA 2-158)
- Emergency Fund Procedures (Cal EMA 2-153)
- Other Funding Sources (Cal EMA 2-151)
- Prior, Current, and Proposed Cal EMA Funding (Cal EMA 2-152)
- Project Service Area Information (Cal EMA 2-154)
- Computer and Automated Systems Purchase Justification Guidelines (Cal EMA 2-157)

# CALIFORNIA GANG REDUCTION, INTERVENTION, AND PREVENTION PROGRAM FOR CITIES

## PART III – POLICIES AND PROCEDURES

---

**NOTE:** The applicant is strongly encouraged to review the following sections before preparing the application.

- A. FINALIZING THE GRANT AWARD AGREEMENT
  - B. ADMINISTRATIVE REQUIREMENTS
  - C. BUDGET POLICY
- 

### A. FINALIZING THE GRANT AWARD AGREEMENT

#### 1. Standard Project Funding Authority

**Allocation of funds is contingent on the enactment of the State Budget.** Cal EMA does not have the authority to disburse funds until the budget is passed and the Grant Award Agreement is fully executed. Expenditures incurred prior to authorization are made at the project's own risk and may be disallowed. When the executed grant is received, and the State Budget is finalized, authorized expenditure reports may be submitted for reimbursement of expenditures incurred subsequent to the effective date of the grant award agreement.

If, during the term of the grant award, the state and/or federal funds appropriated for the purposes of the grant award are reduced or eliminated by the California Legislature or the United States Government, or in the event revenues are not collected at the level appropriated, Cal EMA may immediately terminate or reduce the grant award by written notice to the recipient. However, no such termination or reduction shall apply to allowable costs already incurred by the recipient to the extent state or federal funds are available for payment of such costs.

Cal EMA Grant Award Agreements are subject to applicable restrictions, limitations, or conditions enacted by the California Legislature and/or the United States Government, subsequent to execution of the Grant Award Agreement.

#### 2. Processing Grant Awards

##### a. Grant Award Conditions

Cal EMA may add grant award conditions to the Grant Award Agreement prior to or after funding. If conditions are added, these will be discussed with the applicant and a copy of the conditions will be sent to the grant recipient when the conditions are made part of the Grant Award Agreement. Grant award conditions may include requirements for sole source justification, a computer feasibility study, or other requirements deemed necessary by Cal EMA.

##### b. Grant Award Agreement

A copy of the executed Grant Award Agreement and pertinent attachments will be sent to the Project Director. The applicant is not authorized to incur costs against the grant until a copy of the fully executed Grant Award Agreement is received. When the executed grant is received a Report of Expenditures and Request for Funds (Cal EMA 2-201) may be submitted for reimbursement.

c. Grant Award Amounts

When the amount of funds available is limited, Cal EMA may reduce the amount of the grant award from the amount requested by the applicant. In addition, Cal EMA reserves the right to negotiate budgetary changes with the applicant prior to executing the Grant Award Agreement. If either of these actions is required, Cal EMA will notify the applicant prior to executing the Grant Award Agreement.

B. ADMINISTRATIVE REQUIREMENTS

The following requirements apply to projects selected for funding and are explained below for the recipient's planning purposes.

1. The *Recipient Handbook* (RH)

The *Recipient Handbook* is accessible on our website at [www.CalEMA.ca.gov](http://www.CalEMA.ca.gov). Look on the left side of the Cal EMA homepage under 'Quick links' for the Criminal Justice Programs Recipient Handbook or scroll over the "Justice Programs" tab, select "Grant Applications & Proposals (RFAs/RFPs)," and then look under the "Related Links" section for "*Recipient Handbooks*". The *Recipient Handbook* contains administrative information and requirements necessary to implement the project. Recipients must administer their grants in accordance with the *Recipient Handbook* requirements. Failure to comply with these requirements can result in the withholding or termination of the grant award.

2. Internet Access (RH 11500)

Funded projects are required to maintain Internet access with an established e-mail address. Grant funds may be used for this purpose unless specifically prohibited by the RFA instructions.

3. Progress Reports and Data Collection (RH 10100)

Funded projects are required to participate in data collection and to submit progress reports required by the program. Projects are required to keep accurate records to document the information reported in the progress reports. The records must be kept by the project for a period of three years. During site/monitoring visits, Cal EMA will review these records for accuracy and compare them with the reported data submitted on the progress reports.

4. Monthly/Quarterly Report of Expenditures/Request for Funds (RH 6300)

Community-based organizations (CBOs) shall submit a monthly Report of Expenditures and Request for Funds (Cal EMA 2-201) unless they request a quarterly reporting period. Government and education agencies receiving funds will be required to report on a quarterly basis. This form is due within 30 calendar days of the end of the reporting period and must be submitted whether or not the project has incurred expenses. Delays in submitting the form Cal EMA 2-201 will result in the withholding of funds and may result in the recommendation to Cal EMA's Executive Secretary for termination of the grant award.

5. Technical Assistance/Site Visits (RH 10300)

Funded projects are assigned a Cal EMA program specialist to oversee the progress of the project in achieving its goals, objectives and compliance with the Grant Award Agreement. Program specialists are available to assist the recipient in the successful implementation of the project and in meeting the administrative requirements of the Grant Award Agreement. New projects should expect a site visit from the assigned program specialist within the first six months of the grant

period. Follow-up site visits will be conducted periodically throughout the life of the grant. Projects may request a site visit to obtain technical assistance.

6. Monitoring Requirements (*RH 10400*)

A monitoring visit is an onsite assessment by staff to determine if the project is in compliance with the terms of the program, the Grant Award Agreement, the Program Guidelines, the RFA/RFP, and the Recipient Handbook. Projects will be monitored on a random or as-needed basis.

7. Audit Requirements (*RH 8100*)

To safeguard Cal EMA assets and to ensure that all funds are accounted for, Cal EMA requires that organizations receiving Cal EMA grant award(s) be audited in accordance with Recipient Handbook section 8100.

8. Source Documentation (*RH 10111*)

Recipients will be required to maintain source documentation to support claimed expenditures and project accomplishments. Source documentation is defined as records used to validate project activities and achievements pertaining to the objectives outlined in the Grant Award Agreement. Recipients are to retain source documentation for progress reports on a quarterly basis, regardless of submission requirements. Requirements and definitions for program specific source documentation are delineated in the RFA instructions. Recipients will be required to have written job descriptions on file for positions funded by Cal EMA detailing specific grant-related activities to achieve project objectives.

9. Bonding Requirements (*RH 2160*)

Private community-based organizations and American Indian organizations are required to obtain and send to Cal EMA a notarized copy of a blanket fidelity bond or equivalent insurance contract applicable to officials and employees of Cal EMA-funded projects within 60 days of the signed Grant Award Agreement. Failure to comply with this requirement may result in the withholding of grant funds or termination of the Grant Award Agreement. The beneficiary named on the bond or an endorsement must include the "State of California, California Emergency Management Agency" and include the Grant Award number for identification purposes.

The time period covered by the bond must include the effective date and total time period of the grant, including extensions. The bond must be in an amount equal to 50 percent (50%) of the total grant award and may have a deductible in an amount not to exceed one percent (1%) of the bond.

A bond is not required of a recipient sponsored by units of government. CBOs sponsored by units of government may submit documentation indicating this in lieu of the bond or insurance contract, unless specifically required terms of the program or grant award conditions.

10. Copyrights, Rights in Data, and Patents (*RH 5300-5400*)

Cal EMA owns rights of and reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, and use, in whole or in part, material produced by activities supported by a Grant Award Agreement. These ownership rights are detailed in the Recipient Handbook.

## C. BUDGET POLICY

This document summarizes information on Cal EMA Budget Policy contained in the *Recipient Handbook*. Additional information may be obtained by accessing the Recipient Handbook at [www.CalEMA.ca.gov](http://www.CalEMA.ca.gov).

Look on the left side of the Cal EMA homepage under “Quick links” for the *Criminal Justice Programs Recipient Handbook*, or scroll over the “Justice Programs” tab, select “Grant Applications & Proposals (RFAs/RFPs),” and then look under the “Related Links” section for *Recipient Handbooks*.

1. Supplanting Prohibited (*RH 1330*)

Grant funds must be used to supplement existing funds for program activities and *not replace* funds appropriated for the same purpose. If selected for funding, a written certification must be provided to Cal EMA indicating grant funds will not be used to supplant existing funds. Potential supplanting will be the subject of application review, post-award monitoring, and audit. The rules on supplanting are found in Section 1330 of the *Recipient Handbook*.

2. Project Income (*RH 6610*)

Project income, such as client fees and fees for services provided by the recipient (i.e., training, presentations, etc.), asset forfeitures, profits from the sale of project products, and conference proceeds as the result of a direct trade of time or products for money must be used to offset or augment the grant, unless otherwise specified in the RFA instructions. Project income cannot be used as matching funds, unless otherwise specified in the RFA instructions.

3. Methods of Contracting and/or Procurement (*RH 3400*)

A competitive bid process is required to purchase equipment or consultant services with grant funds. Noncompetitive bid contracts are disfavored. Noncompetitive bid request approval by Cal EMA program staff is required prior to the purchase of equipment in excess of \$5,000, or to hire a specific consultant charging over \$5,000. Local units of government may use their approved procurement policy except for contracts over \$50,000 which requires prior Cal EMA approval. For organizations without a written procurement policy, a competitive bid process involves determining the specifications for the items needed and obtaining at least three bids from different vendors. Whenever a specific individual/organization name is identified in the project budget, a narrative describing the competitive bid process or a sole-source procurement (noncompetitive bid) request will be required. Cal EMA will provide assistance in submitting a noncompetitive bid request if the proposal is selected for funding and if Cal EMA determines it is in the best interest of the project. These procedures do not apply to funds shared with participating agencies under the terms of an Operational Agreement (see Section 4500, *Recipient Handbook*).

4. Match Requirements (*RH 6500*)

The RFA Instructions (Part II) may specify a cash or in-kind match. When used to augment the project, expenditures for items such as Personal Services, Operating Expenses or Equipment are considered match if not in violation of the prohibition on supplanting. Match must be specified in the budget and will become part of the Grant Award Agreement. Specific instructions for calculating the match are provided below. There are examples of how to calculate the match requirement in Sections 6550-6550.2 of the *Recipient Handbook*.

a. State Funds Matching State or Federal Funds (*RH 6522*)

State and/or federal funds can be used to match other state and/or federal funds *only* if the following conditions have been met:

- 1) the other funding source does not prohibit this practice;
- 2) the funds are to be used for identical activities (e.g., to augment the project); and

- 3) the project has obtained prior written approval from Cal EMA or the terms of the program allow this practice.

b. Type of Match

- 1) Cash Match (*RH 6511*)

Cash match, also known as hard match, is often derived from the local funding resources committed to a project such as county general fund revenue, United Way contributions, private donations or profits from fund-raising events. When used to augment the project, cash expenditures for items such as personnel, facilities and supplies may be considered cash match if not in violation of the prohibition on supplanting. A cash match must be specifically identified by line item as match in the budget.

- 2) In-Kind Match (*RH 6512*)

In-kind match, also known as soft match, refers to goods and services which are contributed to the project, have a dollar value attached to them, and are also budgeted. In-kind contributions represent the project's non-cash outlay, including the non-cash outlay contributed by other public agencies and institutions, private organizations, and individuals. Examples include the donation of goods and volunteer time. In general, the value of in-kind contributions is determined by fair market value, which must be separately identified in the budget.

5. Travel Policies (*RH 2236*)

The following is Cal EMA's current travel policy:

a. Travel and Per Diem (*RH 2236*)

The applicant may prepare the budget using its own travel policy or the state travel policy according to the following guidelines. Travel reimbursement will only be allowed based on actual costs.

- 1) Units of Government

Units of government may use their own written travel policy or the state policy.

- 2) Community-Based Organizations (CBOs)

A community-based organization may use the state travel policy or the applicant's written policy up to the maximum rates allowed by the state travel policy.

b. State Travel and Per Diem Policy (*RH 2236.2*)

Use the following state travel policy for budgeting travel expenses:

- 1) Out-of-State Travel

Out-of-state travel is restricted and only allowed in exceptional situations. Requests for approval for out-of-state travel must be submitted for Cal EMA approval.

2) Meals and Incidentals

a) Breakfast \$6.00

Breakfast may be claimed when travel commences at or prior to 6:00 a.m. Breakfast may be claimed on the last fractional day of a trip of more than 24 hours if travel terminates at or after 8:00 a.m.

b) Lunch \$10.00

Lunch may not be claimed for travel less than 24 hours. Lunch may be claimed if the trip begins at or before 11:00 a.m. and may be claimed on the last fractional day of a trip of more than 24 hours if the travel terminates at or after 2:00 p.m.

c) Dinner \$18.00

Dinner may be claimed if the trip begins at or before 5:00 p.m. Dinner may be claimed when travel terminates at or after 7:00 p.m., whether on a one-day trip or on the last day of a trip of more than 24 hours.

d) Incidentals \$6.00

Incidentals may be claimed for trips of 24 hours or more.

e) Total Per Diem

The maximum is \$40.00 for a 24-hour period.

3) Lodging

The maximum allowed lodging expense is \$84.00, plus applicable taxes, (except as noted below). Lodging receipts are required for reimbursement.

4) Special Lodging Rates

The maximum allowed lodging rate in Los Angeles and San Diego counties is \$110.00, plus applicable taxes. The maximum for Alameda, San Francisco, San Mateo, and Santa Clara counties is \$140.00, plus applicable taxes.

5) Mileage

When a privately owned vehicle is utilized on project-related business, a maximum of 55.5 cents per mile is allowed, unless a higher rate is justified. Documentation justifying a higher rate must be on file and available for audit, but should not be submitted with the application.

6) Other

Taxi, airport shuttle, etc., which exceed \$3.50 must be supported by receipt. Parking in excess of \$10.00 must be supported by receipt.

## 6. Participating Staff (*RH 4500*)

The term “participating staff” refers to salaried employees of a participating agency assigned to work with the recipient on the implementation of a project. The agreement between the recipient and the participating agency concerning participating staff must be reflected in the OA. Grant related costs associated with participating staff must be itemized in the Operating Expenses category of the grant budget.

## 7. Independent Contractor/Consultant Services (*RH 3710*)

Consultant services are provided on a contractual basis by individuals or organizations not directly employed by the applicant. Independent contractors must not be used in lieu of employees. Independent contractors are defined as individuals or organizations meeting some or all of the following criteria:

- produce a specific product or service;
- work independently without direct supervision from the applicant;
- work on specific projects;
- provide services for a limited number of hours or period of time; and/or
- have no agency management or oversight responsibilities directed toward the financial success or direction of the agency

### a. Rates (*3710.1*)

The maximum rate for independent contractors is \$250.00 per hour (excluding travel and subsistence costs). Compensation over \$250.00 per hour requires additional justification and **prior approval** from Cal EMA.

#### 1) Independent Contractors Employed by State and Local Government

Compensation for independent contractors will be allowed when the unit of government will not provide its services without cost. In these cases, the rate of compensation is not to exceed the daily salary rate paid by the unit of government.

### b. Expert Witness Fees (*RH 3710.2*)

Projects, which routinely utilize “expert witnesses” as independent contractors to conduct evaluations and provide expert testimony in the courtroom, may budget for this expense. However, the project may only be charged for costs above what the jurisdiction is required to cover. The maximum allowable rate for such witness fees is \$250.00 per hour up to \$2,000 per day. The total amount budgeted for expert witness fees must not exceed ten percent (10%) of the project’s total budget. Requests for proposed expert witness costs must be accompanied by written justification indicating the following:

- qualifications, training, and experience of the expert(s), including a statement regarding recognition by the court of the individual as an expert;
- specialized certification/licensure [e.g., Masters in Social Work (MSW); Licensed Clinical Social Worker (LCSW), Marriage and Family Therapist (MFT); Medical Doctor (MD)];
- rate of pay per hour including documentation of a survey of the availability of similar consultants, the current “going rate,” and the proposed rate of pay with a cost breakdown if expert is paid according to services (e.g., mileage, waiting time, court testimony);

- proposed services to be provided (e.g., analysis of forensic evidence, psychological evaluation); and
- justification why this cost cannot be paid with other funds [attach the justification to Cal EMA 2-106 (formerly OES A303b)].

8. Facility Rental (*RH 2232*)

Up to \$21.00 per square foot annually (\$1.75 per square foot per month) is allowed for facility rental. If the rental cost for office space exceeds this rate, it must be consistent with the prevailing rate in the local area. This documentation must be on file and available for audit and should not be submitted with the application.

a. Rental Space for Training and Counseling Rooms (*RH 2232.1*)

Rental space for training and individual and/or group counseling rooms may also be charged to the grant, providing the charge is based on actual costs and not reimbursed by another source.

9. Rented or Leased Equipment (*RH 2233*)

An explanation and cost analysis is required when equipment is rented or leased. This analysis must demonstrate that it is more cost-effective to rent or lease the equipment than it is to purchase it, and must be approved by Cal EMA prior to the execution of a rental or lease agreement.

10. Indirect Costs/Administrative Overhead (*RH 2220*)

Indirect costs are those not readily itemized or assignable to a particular project, but necessary to the operation of the organization and the performance of the project. The costs of operating and maintaining facilities, accounting services, and administrative salaries are examples of indirect costs. Flat rates not exceeding ten percent (10%) of personnel salaries (excluding benefits and overtime) or five percent (5%) of total direct project costs (excluding equipment) may be budgeted by applicant for indirect costs if allowable by the funding source.

11. Audits (*RH 8150*)

Recipients expending between \$25,000 and \$499,999 in federal or state funds annually cannot use federal funds to reimburse for costs associated with audits. Recipients expending \$500,000 or more in federal grant funds annually are required to secure an audit pursuant to OMB Circular A-133 and are allowed to utilize federal grant funds to budget for the audit costs.

Specifically, the allowable audit costs are as follows:

- if the total project cost is less than or equal to \$150,000, the project may budget up to \$2,000 for the financial audit cost; or
- if the total project cost is greater than \$150,000, the project may budget up to one and a half percent (1.5%) of the total grant for financial audit costs.

12. Equipment (*RH 2300*)

Equipment is defined as nonexpendable tangible personal property having a useful life of more than one year and an acquisition cost of \$5,000 or more per unit (including tax, installation and freight).

A line item is required for different types of equipment, but not for each specific piece of equipment (e.g., three laser jet printers should be one line item, not three).

a. Allowable Expenses

Equipment used solely for project activities may be budgeted if it is essential to the implementation of the project. Grant funds may not be used to reimburse the recipient for equipment already purchased.

Rented or leased equipment must be budgeted as an Operating Expense. Lease-to-purchase agreements are generally not allowable. If a lease-to-purchase is requested, the project will be required to submit justification, including cost-effectiveness, with the Grant Award Forms Package. Prior approval by Cal EMA is required.

b. Computers and Automated Equipment (*RH 2340*)

1) Community-Based Organizations (*RH 2342.1*)

Community-based organizations may budget up to \$25,000 in computer equipment, software, and related costs. Justification will be required if the project is selected for funding. Cal EMA will evaluate the proposed purchase on the basis of grant-related need. Prior approval by Cal EMA is required.

2) Units of Government (*RH 2342.2*)

Units of government may budget for computer equipment, software, and related costs. Justification will be required if the project is selected for funding. Cal EMA will evaluate the proposed purchase on the basis of grant-related need. Cal EMA must give approval prior to purchase. If federal grant funds totaling in excess of \$100,000 are used for automated data processing purchases, prior federal approval is also required.

3) Computer Purchase Justification (*RH 2341*)

Approval for purchases of computers and automated equipment is contingent on the applicant's ability to demonstrate cost-effective, project-related need which is best demonstrated by clearly relating each computer system or component to the grant objectives and activities. If selected for funding, the applicant will be sent instructions for preparing the justification.

c. Automobiles (*RH 2331*)

Automobiles are not allowable items unless permitted by the terms of the program. If an automobile is included in the budget, substantial justification demonstrating the grant-related need will be required before finalization of the Grant Award Agreement. The justification must describe the need for the automobile, including the size of service area, the need to provide direct service away from the office, and the reason why the agency will not allow personal automobile usage during work hours. A cost analysis for automobile purchase, as compared to other options including lease and personal automobile use and mileage, must be done and kept on file for review by Cal EMA program staff during a site visit, monitoring visit, and/or audit.

### 13. Prohibited Expense Items (*RH 2240*)

#### a. Bonuses and Commissions (*RH 2241*)

Projects are prohibited from paying any bonus or commission to any individual, organization or firm unless specifically authorized by the terms of the program

#### b. Lobbying (*RH 2242*)

Refer to *RH 2242.1* for an extensive list of prohibited activities.

#### c. Fundraising (*RH 2243*)

Cal EMA grant funds cannot be used for organized fundraising including financial campaigns, endowment drives, solicitation of gifts and bequests, or similar expenses incurred solely to raise capital or obtain contributions.

#### d. Real Property and Improvements (*RH 2244*)

Real property, including land, land improvements, structures and their attachments, and structural improvements and alterations are not allowable expenditures unless specifically authorized in the RFA instructions.

#### e. Interest (*RH 2245*)

The cost of interest payments is not an allowable expenditure, unless the cost is a result of a lease/purchase agreement.

#### f. Charges, Fees, and Penalties (*RH 2245*)

Finance charges, late payment fees, penalties, and returned check charges are not allowable expenditures.

#### g. Food and Beverages (*RH 2246*)

The cost of food and/or beverages at grant-sponsored conferences, meetings or office functions is not an allowable expenditure.

#### h. Weapons and Ammunition (*RH 2247*)

The cost of weapons and/or ammunition of any type is not an allowable expenditure, unless it is part of a governmental negotiated benefit package or is specifically authorized in the RFA instructions.

#### i. Membership Dues (*RH 2248*)

The cost of membership dues for the licensing or credentialing of professional personnel is not an allowable expenditure unless it is part of a governmental negotiated benefit package or is specifically authorized in the RFA instructions.

#### j. Professional License (*RH 2248*)

The cost of a professional license is not an allowable expenditure unless specifically authorized in the RFA instructions.

k. Annual Professional Dues or Fees (*RH 2248*)

The cost of professional dues or fees is not an allowable expenditure unless it is part of a governmental negotiated benefit package or is specifically authorized by the RFA instructions.

l. Depreciation (*RH 2249*)

Equipment costs may not include additional costs calculated for depreciation.

## CALIFORNIA GANG REDUCTION, INTERVENTION, AND PREVENTION PROGRAM FOR CITIES

### RFA FORMS

---

Click on one of the links below to access the corresponding form. Save the form to your hard drive before filling it out. To access the complete list of forms go to [www.CalEMA.ca.gov](http://www.CalEMA.ca.gov), scroll over the “Justice Programs” tab, select “Grant Applications & Proposals (RFAs/RFPs),” then look under the “Related Links” section for “Forms”. Or, paste the following link into your browser:

**[http://www.oes.ca.gov/WebPage/oeswebsite.nsf/OESBranchContentPortal?ReadForm&type=Forms&look=Grant%20Applications%20and%20Proposals%20\(RFAs/RFPs\)&Div=Law+Enforcement+and+Victim+Services+\(LEVS\)&Branch=Grant%20Applications%20and%20Proposals%20\(RFAs/RFPs\)Forms](http://www.oes.ca.gov/WebPage/oeswebsite.nsf/OESBranchContentPortal?ReadForm&type=Forms&look=Grant%20Applications%20and%20Proposals%20(RFAs/RFPs)&Div=Law+Enforcement+and+Victim+Services+(LEVS)&Branch=Grant%20Applications%20and%20Proposals%20(RFAs/RFPs)Forms)**

[Checklist](#)

[Coversheet](#)

[Grant Award Face Sheet and Instructions \(Cal EMA 2-101\)](#)

[Project Contact Instructions and Information \(Cal EMA 2-102\)](#)

[Signature Authorization and Instructions \(Cal EMA 2-103\)](#)

[Certification of Assurance of Compliance \(Cal EMA 2-104\)](#)

[CalGRIP Eligibility Form, if applicable](#)

[Federal Grant Funds Log \(Cal EMA 2-105\)](#)

[Application Budget – Budget Narrative \(Cal EMA 2-107\)](#)

[Budget Forms \(Excel spreadsheet format\) – 2-106c. With % Match](#)

[Project Narrative \(Cal EMA 2-108\)](#)

[Project Summary \(Cal EMA 2-150\)](#)

[Sample Operational Agreement \(Cal EMA 2-161\)](#)

[CalGRIP Focus Chart](#)

[Noncompetitive Bid Request Checklist \(Cal EMA 2-156\)](#)

[Out-Of-State Travel Request \(Cal EMA 2-158\)](#)

[Other Funding Sources \(Cal EMA 2-151\)](#)

[Prior, Current, and Proposed Cal EMA Funding \(Cal EMA 2-152\)](#)

[Project Service Area Information \(Cal EMA 2-154\)](#)

[Computer and Automated Systems Purchase Justification \(Cal EMA 2-157\)](#)

[California Map \(Cal EMA 2-316\)](#)

## GLOSSARY OF TERMS

| TERM  | DEFINITION  |
|---|---|
| Activity                                      | The specific steps or actions that a project takes to achieve a measurable objective.   |
| Administrative Agency or Recipient            | The agency or organization designated on the Grant Award Face Sheet (Cal EMA 2-101) is the programmatic Recipient of the grant funds and will accomplish the planned objectives and program goals. The Recipient was formerly referred to as the “Grantee”.   |
| Application                                   | Once selected for funding, the original proposal plus any additional forms as required by Cal EMA becomes the application. This application, once signed by Cal EMA and the local government agency or organization authorized to accept grant funding, becomes the Grant Award/Grant Award Agreement (Cal EMA 2-101).                  |
| CFR   | Code of Federal Regulations   |
| Community-based Organization (CBO)            | A nonprofit, public benefit corporation.  |
| Competitive Bid                               | A contract process used when all suppliers are equally or nearly equally qualified to provide the services.   |
| Equal Employment Opportunity Plan (EEOP)      | A comprehensive plan that analyzes the agency’s workforce and all agency employment practices to determine their impact on the basis of ethnicity and gender. The objective of the EEOP is to ensure nondiscrimination in all areas of employment (recruitment, hiring, promotions, etc), and in the delivery of services and benefits. |
| Equal Employment Opportunity (EEO) Checklists | An EEO Checklist is a document used by program staff while conducting site/monitoring visits. The checklists (A and B) were prepared to assist Cal EMA in verifying that recipients are in compliance with State and Federal Civil Rights Laws.   |
| Grant Award Agreement                         | The signed final agreement between Cal EMA and the local government agency or organization authorized to accept grant funding. (See Application.)   |
| Grant Funding Cycle                           | The number of years a program may be funded without competition. A funding cycle is typically three years.  |
| Grant Funding Period                          | The period of time, determined by the Request for Proposal (RFA) or the Request for Application (RFA), which the project narrative, objectives, activities, and budget cover. The time period is usually one year, and is shown on the Grant Award Face Sheet (Cal EMA 2-101) (formerly OES A301).                                      |
| Implementing Agency                           | The agency or organization designated on the Grant Award Face Sheet that is responsible for the day-to-day operation of the project (e.g., probation department, district attorney, sheriff).   |
| Monitoring Report Response                    | Form sent to the Recipient with the Monitoring report. The form is  |

|   |  |
|---|--|
| Form  | completed by the Recipient and returned to the Cal EMA Local Assistance Monitoring Branch (LAMB), indicating the Monitoring Report is accurate or inaccurate as of the date of the Monitoring.   |
| Noncompetitive Bid (NB)                                   | A contract for goods or services, where only a single source that can provide the services or goods is afforded the opportunity to offer a price for the specified services or goods. (Contracts sometimes include goods as well as services, and this definition will also apply to those circumstances.)   |
| Nonprofit Organization (aka Community-Based Organization) | <p>A nonprofit, public benefit corporation as defined in the federal regulation of 28 C.F.R. Part 38, Department of Justice. This modifies the need to be recognized by the Internal Revenue Service as a 501(c)(3) for recipients of faith-based organizations. All organizations may qualify for nonprofit status using any one of the four following methods:</p> <ol style="list-style-type: none"> <li>(1) Proof that the Internal Revenue Service recognizes the applicant has the status of a 501(c)(3).</li> <li>(2) A statement from a State taxing body or the State Secretary of State certifying that (i) the Organization is a nonprofit organization operating within the State; and (ii) No part of its net earnings may lawfully benefit any private shareholder or individual:</li> <li>(3) A certified copy of the applicant's certificate of incorporation or similar document that clearly establishes the nonprofit status of the applicant; or</li> <li>(4) Any item described in (1) through (3) if that item applies to a State or national parent organization, together with a statement by the State or parent organization that the applicant is a local nonprofit affiliate.</li> </ol> |
| Objectives  | A set of quantifiable projections to be carried out in order to accomplish the program goals.  |
| On Site   | Refers to the location of operation of the grant award recipient. If multiple sites exist, the site that provides the project recipients with program direction qualifies as the "on site location."   |
| Operational Agreement (OA)                                | A formal agreement between two or more agencies, which specifies the responsibilities of each agency in implementing the project. The term Operational Agreement also includes documents entitled Memorandum of Understanding, Letters of Intent, or other titles that serve the same purpose.   |
| Participating Agency                                      | An organization that receives grant funds through an Operational Agreement to participate in achieving the goals of a project. The participating agency must be a unit of government or a community-based organization.  |
| Participating Staff                                       | A salaried employee of a Participating Agency.   |
| Program   | A specific set of goals and objectives established pursuant to legislative, congressional, or administrative action identifying an unmet need of the criminal justice system or victim services and supported by a set appropriation from state or federal funding sources.  |

|                               |   |
|-------------------------------|---|
| Project                       | The implementation of a Program by a Recipient. The project includes all of the grants implemented by the Recipient under that Program regardless of the year of implementation.  |
| Proposal                      | The packet of forms and narrative as requested by the RFA and submitted to Cal EMA that specified the priorities, strategies, and objectives of the applicant.  |
| Recipient Handbook            | This handbook outlines the terms and conditions required of grant projects. Funded projects must administer their grants in accordance with these administrative and fiscal conditions. The <i>Recipient Handbook</i> is accessible at <a href="http://www.CalEMA.ca.gov">www.CalEMA.ca.gov</a> . Look on the left side of the Cal EMA homepage under 'Quick links' for the Criminal Justice Programs Recipient Handbook or scroll over the "Justice Programs" tab, select "Grant Applications & Proposals (RFAs/RFPs)," and then look under the "Related Links" section for " <i>Recipient Handbooks</i> ". The <i>Recipient Handbook</i> was previously called the " <i>Grantee Handbook</i> ". |
| Request for Application (RFA) | The RFA is a noncompetitive process issued by Cal EMA to obtain applications from applicants previously selected for funding.   |
| Request for Proposal (RFA)    | The Request for Proposal is issued by Cal EMA to solicit competitive proposals in order to select projects for funding.   |
| Single Source                 | This term has been replaced by the term "noncompetitive bid".   |
| Sole Source                   | This term has been replaced by the term "noncompetitive bid".   |
| Source Documentation          | Records that validate project activities and achievements as they pertain to the objectives outlined in the Grant Award Agreement.  |
| Supplanting                   | To reduce federal, state, or local funds because of the existence of Cal EMA funds. Supplanting occurs when a Recipient deliberately replaces its non-Cal EMA funds with Cal EMA funds, thereby reducing the total amount available for the stated purpose.   |
| Terms of the Program          | The applicable Program Guidelines, application requests [Request for Proposal (RFA)/Request for Application (RFA)], grant award agreement, Cal EMA policy statements, and applicable statutes. In the event the terms of the program are inconsistent with the provisions of this handbook, the terms of the program shall be interpreted and construed as superseding the provisions of this handbook.   |
| USC                           | United States Code  |